

APPENDIX A.1

<b>Department - Chief Executive, Finance, IT, Governance and Partnerships</b>		
<b>Headline Summary</b>	<b>Variance</b>	<b>Comments</b>
	<b>£</b>	
Overall Variance Before Carry Forwards	(13,751,420)	
Less Carry forward Requests	10,555,120	
General Outturn Position Transferred to Contingency Budget	252,084	
<b>Variance After Carry Forwards</b>	<b>(2,944,216)</b>	
<b>Variance Summary</b>		
<b>General</b> - Employee Costs (Including Vacancy Allowance)	(3,516)	
<b>Insurance Recharge Account</b> - General Expenditure	(36,528)	There are a number of smaller underspends that make up the overall variance for the year such as consultancy costs and provisions for insurance excesses.
<b>COVID 19 Compliance &amp; Enforcement</b> - net grant income	(140,295)	Grant income has been applied to meet the associated cost of internal staff resources where there is already an underlying budget. This therefore remains as a net favourable outturn position for the year.
<b>Other Corporate Costs</b> - Corporate Finance Strategy Allowance	(216,240)	Money was set aside as part of the 2021/22 budget to reflect specific risks such as changes in recharges to the HRA and salary costs during the year, which have subsequently not been required.
<b>Other Non-Specific Grants</b> - New Burdens Grants not allocated	(304,865)	A number of new burdens grant payments are not required to be allocated to any specific service area so they remain as favourable variances at the end of the year.
<b>Interest Payable and Similar Charges</b> - Expected Credit Loss Model Impairment	(89,614)	This relates to the general provision for bad debts where the position fluctuates over time.
<b>Benefits and Revenues Service Unit</b> - General Expenditure (excl.employee costs)	(51,346)	This reflects the aggregate of a number of smaller variances within the Service Area that in turn reflects the flexible approach to responding to the roll out of Universal Credit and other related changes to Service Delivery.
<b>Benefits and Revenues Service Unit</b> - Reimbursement of Court Costs	(114,599)	Court costs have been reimbursed by HM Courts & Tribunal Services as they identified that Local Authorities had been overcharged in prior years.
<b>Finance, Revenues and Benefits</b> - Rent Allowances and Rent Rebates net costs	(280,778)	Similarly to previous years, this reflects the difference between housing benefit paid and subsidy receivable along with overpayments recovered, with the position only becoming clear when the comprehensive end of year adjustments to this technical area of the budget are finalised.
<b>Career Track</b> - income	51,873	Income has remained behind the budget at the end of the year although the Service remains committed to working towards a more positive position going forward.
<b>Careline</b> - Net Income	(102,263)	Additional income was generated during the year which offsets some general increases in costs including the additional staffing costs that are included within the employee figure above. The overall net position for the year including employee costs was £80k.
<b>Licensing</b> - Income	43,240	Overall licensing income remained behind the budget at the end of the year.

<b>Finance - Contribution to / (from) Earmarked Reserves - Contribution to the Forecast Risk Fund</b>	337,288	This reflects the required contribution to the forecast risk fund to bring the total contribution for the year to £500k.
<b>Business Rates - Net Income</b>	(532,860)	The variance at the end of the year relates to the timing of when income from business rates can be recognised in the accounts along with the benefit of remaining a member of the Essex Business Rates Pool. Further details are set out in the main body of the report.
General - Aggregate of General / Smaller Net Variances	(372,859)	
<b>General Outturn Position for the Year Contributed to the Contingency Budget</b>	252,084	
<b>Net Direct Costs</b>	<b>(1,561,278)</b>	
<b>Indirect Costs</b>	(1,382,938)	This includes the pension adjustment required as part of the year end accounting processes.  Within indirect costs, there is an overspend of £148k against the revenue contributions to the Capital Programme budget. This reflects additional expenditure that incurred across two schemes - £44k relating to the refurbishment of Clacton Leisure Centre and £106k relating to the Cliff Stabilisation works along Clacton and Holland Seafront.
<b>Total</b>	<b>(2,944,216)</b>	

**APPENDIX A.2**

<b>Department - Operations and Delivery</b>		
<b>Headline Summary</b>	<b>Variance</b>	<b>Comments</b>
	<b>£</b>	
Overall Variance Before Carry Forwards	724,547	
Less Carry forward Requests	941,620	
<b>Variance After Carry Forwards</b>	<b>1,666,167</b>	
<b>Variance Summary</b>		
<b>General</b> - Employee Costs	269,584	This position primary reflects the additional staff resources within Engineering Services to support internal departments. Please see comment below relating to the overall position for Engineering Services.
<b>Coast Protection General</b> - Special / Building Maintenance	(87,271)	This reflected a managed position taken by the service to help offset additional net expenditure within the service as highlighted above and below.
<b>Town Centre Enhancement Project</b> - Building Repairs and Maintenance	58,240	Additional town centre cleaning and repair work was undertaken during the year.
<b>Engineering Services</b> - Net Income	(196,625)	This largely reflects the position after recharging time spent by the service in supporting other service areas - e.g. the Office Transformation budget highlighted below. After taking into account the additional employee costs highlighted above, there was an overall net overspend by the Service of just over £63k which reflects 'unchargeable' time.
<b>Transport</b> - Lease Costs	(87,755)	A number of leasing budgets remained underspent at the end of the year.
<b>Crematorium</b> - Expenditure	(72,547)	Due to the closure of the facility, a number of underspends remained at the end of the year e.g. fuel costs, which partly offset the loss of income highlighted below.
<b>Crematorium</b> - Income	916,634	This reflects impact of the closure of the facility earlier in 2021. Please see the main body of the report for more details looking ahead to 2022/23.
<b>Open Spaces</b> - Fixed Plant	35,858	Additional expenditure was incurred during the year.
<b>Parking</b> - Expenditure	83,492	This primary reflects the increase in payment card processing costs as customers switch to a digital way of making payment. This has however been offset by additional income as highlighted below.
<b>Parking</b> - Income	(92,513)	Income has remained strong over the year with a favourable position being maintained at the end of March 2022.
<b>Waste &amp; Recycling</b> - Expenditure	122,628	This position reflects two key issues - 1) Contract costs are facing upward pressure such as from the rate of inflation which the annual contract costs uplifts are tied to. 2) Over £100k was spent on recycling boxes during the year which was partly offset by the use of New Homes Bonus which reflects an historic decision. The processes for issuing these boxes will need to be reviewed in 2022/23 to identify alternatives, given this potentially unsustainable position.
<b>Waste &amp; Recycling</b> - Income	(118,839)	Additional recycling credit income has been achieved which supports the additional expenditure highlighted above.

<b>Office Transformation - Building Repairs</b>	124,637	Additional costs have been incurred as part of completing the project, which has been supported by the in-house engineering team as highlighted above.
<b>Homelessness - Net Expenditure</b>	64,184	This is a demand led service which has seen an increase in costs over 2021/22. This budget has been supported by the COVID New Burdens funding which is set out elsewhere within this report.
General - Aggregate of General / Smaller Net Variances	13,579	
<b>Net Direct Costs</b>	<b>1,033,286</b>	
<b>Net Indirect Costs</b>	<b>632,881</b>	
<b>Total</b>	<b>1,666,167</b>	

<b>Department - Place and Economy</b>		
<b>Headline Summary</b>	<b>Variance</b>	<b>Comments</b>
	<b>£</b>	
Overall Variance Before Carry Forwards	(5,116,000)	
Less Carry forward Requests	6,394,050	
<b>Variance After Carry Forwards</b>	<b>1,278,050</b>	
<b>Variance Summary</b>		
<b>General</b> - Employee Costs Including Training	71,078	Although these areas of the budget are showing a overspend at year end, they are supported by planning income and other favourable variances as set out below. This reflects the similar position at the end of each quarter during the year where associated budget adjustments are made.
<b>Development Control</b> - Expenditure	51,163	
<b>Planning &amp; Enforcement</b> - External Legal Advice	27,278	
<b>Development Control</b> - Planning Income	(180,683)	Actual income for the year was in excess of the budgeted figure, which supports the adverse variances highlighted above.
<b>Building Control</b> - Fee Income	(40,468)	Income was in excess of the budgeted figure at the end of the year.
<b>Misc. Seafront Activities</b> - Building Repairs and other costs	68,059	Additional expenditure was incurred in excess of the amount budgeted for.
<b>Clacton 150</b> - Events	39,612	Additional expenditure was incurred in delivering the Octopus Ahoy Sculpture Trail.
<b>Land Charges</b> - Search Income	(18,199)	Additional income for the year was achieved.
<b>Sports and Leisure Centres</b> - Net Position Including Employee Costs	89,145	This reflects the final position for the year after taking into account the Government's COVID 19 Sales, Fees and Charges Compensation Scheme and use of COVID New Burdens Funding. Please see separate appendix. This remaining variance relates to the additional cost of building and maintenance work (primarily at Clacton Leisure Centre).
General - Aggregate of General / Smaller Net Variances	(27,742)	
<b>Net Direct Costs</b>	<b>79,243</b>	
<b>Net Indirect Costs</b>	<b>1,198,807</b>	
<b>Total</b>	<b>1,278,050</b>	

## General Fund Position at the end of March 2022

### Portfolio Summary

	2021/22 Budget	2021/22 Actual	2021/22 Variance
	£	£	£
Leader	4,503,360	2,709,422.15	(1,793,937.85)
Corporate Finance and Governance	(1,694,460)	(6,263,941.03)	(4,569,481.03)
Environment and Public Space	9,167,550	9,701,116.79	533,566.79
Housing	3,638,990	2,365,454.78	(1,273,535.22)
Partnerships	1,741,650	813,164.58	(928,485.42)
Business and Economic Growth	5,167,800	618,465.66	(4,549,334.34)
Leisure and Tourism	7,062,350	7,970,590.76	908,240.76
Budgets Relating to Non Executive Functions	733,210	613,523.61	(119,686.39)
<b>Net Cost of Services</b>	<b>30,320,450</b>	<b>18,527,797.30</b>	<b>(11,792,652.70)</b>
Revenue Support for Capital Investment	6,754,190	3,037,028.06	(3,717,161.94)
Financing Items	(5,745,000)	(8,371,501.78)	(2,626,501.78)
<b>Total Before use of Reserves</b>	<b>31,329,640</b>	<b>13,193,323.58</b>	<b>(18,136,316.42)</b>
Contribution to / (from) Earmarked Reserves*	(23,713,110)	(5,232,956.58)	18,480,153.42
<b>Net Total</b>	<b>7,616,530</b>	<b>7,960,367.00</b>	<b>343,837.00</b>
<i>Financed by:</i>			
Business Rates (including Tariff and Levy)	(4,598,900)	(4,942,742.00)	(343,842.00)
Revenue Support Grant	(431,170)	(431,165.00)	5.00
Collection Fund Surplus/Deficit	6,017,640	6,017,640.00	0.00
Income from Council Tax Payers	(8,604,100)	(8,604,100.00)	0.00
<b>Total</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

### Department Summary

	2021/22 Budget	2021/22 Actual including Reserves Adj and C/fwds	2021/22 Variance
	£	£	£
Chief Executive, Finance, IT, Governance and Partnerships (including income from Council Tax)*	(27,182,020)	(30,126,236.47)	(2,944,216.47)
Operational Services	13,650,640	15,316,806.96	1,666,166.96
Planning and Regeneration	13,531,380	14,809,429.51	1,278,049.51
<b>Total</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

\* this includes the contribution to the Contingency Budget via reserves of the general outturn position of £0.252m

## General Fund Position at the end of March 2022

### Department - Chief Executive, Finance, IT, Governance and Partnerships

	(a)	(b)	(c)	(d)	(e)	(f)	(g)
<b>Analysis by Type of Spend</b>	<b>2021/22 Budget</b>	<b>2021/22 Actual</b>	<b>2021/22 Reserves Adjustment</b>	<b>2021/22 C/fwd requests</b>	<b>2021/22 Variance after Reserves Adj and C/fwds</b>	<b>Direct Variance</b>	<b>Indirect Variance</b>
	£	£	£	£	£	£	£
<b>Direct Expenditure</b>							
Employee Expenses	10,564,020	9,862,057.15	0.00	660,000.00	(41,962.85)	(41,962.85)	0.00
Premises Related Expenditure	361,210	342,898.01	0.00	78,400.00	60,088.01	60,088.01	0.00
Transport Related Expenditure	111,910	95,944.45	0.00	0.00	(15,965.55)	(15,965.55)	0.00
Supplies & Services	32,641,530	15,566,762.46	0.00	15,926,590.00	(1,148,177.54)	(1,148,177.54)	0.00
Third Party Payments	67,790	30,000.00	0.00	37,790.00	0.00	0.00	0.00
Transfer Payments	46,640,120	39,489,742.99	0.00	886,500.00	(6,263,877.01)	(6,263,877.01)	0.00
Interest Payments	17,800	10,514.95	0.00	0.00	(7,285.05)	(7,285.05)	0.00
<b>Total Direct Expenditure</b>	<b>90,404,380</b>	<b>65,397,920.01</b>	<b>0.00</b>	<b>17,589,280.00</b>	<b>(7,417,179.99)</b>	<b>(7,417,179.99)</b>	<b>0.00</b>
<b>Direct Income</b>							
Government Grants	(77,274,730)	(61,090,439.96)	0.00	(10,265,680.00)	5,918,610.04	5,918,610.04	0.00
Other Grants, Reimbursements and Contributions	(2,609,650)	(2,251,605.54)	0.00	(634,060.00)	(276,015.54)	(276,015.54)	0.00
Sales, Fees and Charges	(1,289,800)	(1,282,722.99)	0.00	0.00	7,077.01	7,077.01	0.00
Rents Receivable	(46,300)	(45,449.00)	0.00	0.00	851.00	851.00	0.00
Interest Receivable	(419,050)	(459,196.96)	0.00	0.00	(40,146.96)	(40,146.96)	0.00
RSG, Business Rates and Council Tax	(7,616,530)	(7,960,367.00)	0.00	0.00	(343,837.00)	(343,837.00)	0.00
<b>Total Direct Income</b>	<b>(89,256,060)</b>	<b>(73,089,781.45)</b>	<b>0.00</b>	<b>(10,899,740.00)</b>	<b>5,266,538.55</b>	<b>5,266,538.55</b>	<b>0.00</b>
<b>Net Direct Costs</b>	<b>1,148,320</b>	<b>(7,691,861.44)</b>	<b>0.00</b>	<b>6,689,540.00</b>	<b>(2,150,641.44)</b>	<b>(2,150,641.44)</b>	<b>0.00</b>
<b>Total Indirect Income/Expenditure</b>	<b>(4,617,230)</b>	<b>(9,865,748.45)</b>	<b>0.00</b>	<b>3,865,580.00</b>	<b>(1,382,938.45)</b>	<b>0.00</b>	<b>(1,382,938.45)</b>
<b>Net Contribution to/(from) Reserves</b>	<b>(23,713,110)</b>	<b>(5,232,956.58)</b>	<b>(17,890,790.00)</b>	<b>0.00</b>	<b>589,363.42</b>	<b>589,363.42</b>	<b>0.00</b>
<b>Total for Chief Executive, Finance, IT, Governance and Partnerships</b>	<b>(27,182,020)</b>	<b>(22,790,566.47)</b>	<b>(17,890,790.00)</b>	<b>10,555,120.00</b>	<b>(2,944,216.47)</b>	<b>(1,561,278.02)</b>	<b>(1,382,938.45)</b>

## **Department - Chief Executive, Finance, IT, Governance and Partnerships**

	(a)	(b)	(c)	(d)	(e)
<b>Analysis by Section/Function</b>	<b>2021/22 Budget</b>	<b>2021/22 Actual</b>	<b>2021/22 Reserves Adjustment</b>	<b>2021/22 C/fwd requests</b>	<b>2021/22 Variance after Reserves Adj and C/fwds</b>
	£	£	£	£	£
<b>Chief Executive and Administration</b>	61,890	0.00	0.00	0.00	(61,890.00)
<b>Finance and IT Management and Administration</b>	0	0.00	0.00	0.00	0.00
<b>Finance</b>	39,840	0.00	0.00	76,480.00	36,640.00
<b>Finance - Other Corporate Costs</b>	(2,725,070)	(8,208,343.06)	0.00	4,815,310.00	(667,963.06)
<b>Finance - Financing Items</b>	(23,063,630)	(10,732,229.96)	(17,890,790.00)	3,865,580.00	(1,693,809.96)
<b>Finance - RSG, Business Rates and Council Tax</b>	(7,616,530)	(7,960,367.00)	0.00	0.00	(343,837.00)
<b>Revenues and Benefits</b>	2,079,150	808,941.55	0.00	590,510.00	(679,698.45)
<b>IT, Emergency Planning and Business Continuity</b>	227,740	105,158.60	0.00	195,180.00	72,598.60
<b>Governance Management and Administration</b>	3,750	0.00	0.00	0.00	(3,750.00)
<b>Legal</b>	16,160	0.00	0.00	45,060.00	28,900.00
<b>Democratic Services</b>	1,499,810	1,328,867.80	0.00	118,170.00	(52,772.20)
<b>Partnerships Management and Administration</b>	0	0.00	0.00	0.00	0.00
<b>HR and OD</b>	303,420	156,696.74	0.00	221,220.00	74,496.74
<b>Community Partnerships</b>	1,328,430	789,021.49	0.00	627,610.00	88,201.49
<b>Communications</b>	1,710	0.00	0.00	0.00	(1,710.00)
<b>Customer and Commercial</b>	661,310	921,687.37	0.00	0.00	260,377.37
<b>Total for Chief Executive, Finance, IT, Governance and Partnerships</b>	(27,182,020)	(22,790,566.47)	(17,890,790.00)	10,555,120.00	(2,944,216.47)

## APPENDIX C

### *Analysis of the Variance in column (e) by Direct and Indirect*

(f)	(g)
<i>Direct Variance</i>	<i>Indirect Variance</i>
£	£
(13,088.40)	(48,801.60)
5,202.11	(5,202.11)
59,902.48	(23,262.48)
(852,316.79)	184,353.73
496,970.20	(2,190,780.16)
(343,837.00)	0.00
(774,782.55)	95,084.10
(38,864.21)	111,462.81
4,001.05	(7,751.05)
(8,072.01)	36,972.01
(81,522.54)	28,750.34
3,632.47	(3,632.47)
55,189.77	19,306.97
(128,145.71)	216,347.20
764.29	(2,474.29)
53,688.82	206,688.55
(1,561,278.02)	(1,382,938.45)



## APPENDIX C

*Analysis of the Variance in column (e) by Direct and Indirect*

## General Fund Position at the end of March 2022

### Department - Operations and Delivery

	(a)	(b)	(c)	(d)	(e)	(f)	(g)
<u>Analysis by Type of Spend</u>	2021/22 Budget	2021/22 Actual	2021/22 Reserves Adjustment	2021/22 C/fwd requests	2021/22 Variance after Reserves Adj and C/fwds	Direct Variance	Indirect Variance
	£	£	£	£	£	£	£
<b>Direct Expenditure</b>							
Employee Expenses	6,454,240	6,451,839.07	0.00	275,040.00	272,639.07	272,639.07	0.00
Premises Related Expenditure	2,356,910	2,440,404.65	0.00	44,180.00	127,674.65	127,674.65	0.00
Transport Related Expenditure	567,870	490,461.86	0.00	34,760.00	(42,648.14)	(42,648.14)	0.00
Supplies & Services	3,010,740	2,867,965.86	0.00	560,080.00	417,305.86	417,305.86	0.00
Third Party Payments	5,289,230	5,595,518.35	0.00	0.00	306,288.35	306,288.35	0.00
Transfer Payments	191,340	363,760.31	0.00	0.00	172,420.31	172,420.31	0.00
<b>Total Direct Expenditure</b>	<b>17,870,330</b>	<b>18,209,950.10</b>	<b>0.00</b>	<b>914,060.00</b>	<b>1,253,680.10</b>	<b>1,253,680.10</b>	<b>0.00</b>
<b>Direct Income</b>							
Government Grants	(1,160,380)	(1,199,830.14)	0.00	(6,020.00)	(45,470.14)	(45,470.14)	0.00
Other Grants, Reimbursements and Contributions	(1,631,510)	(1,758,884.56)	0.00	0.00	(127,374.56)	(127,374.56)	0.00
Sales, Fees and Charges	(3,471,210)	(3,267,746.48)	0.00	33,580.00	237,043.52	237,043.52	0.00
Rents Receivable	(207,730)	(222,995.00)	0.00	0.00	(15,265.00)	(15,265.00)	0.00
Direct Internal Income	(1,061,950)	(1,331,277.67)	0.00	0.00	(269,327.67)	(269,327.67)	0.00
<b>Total Direct Income</b>	<b>(7,532,780)</b>	<b>(7,780,733.85)</b>	<b>0.00</b>	<b>27,560.00</b>	<b>(220,393.85)</b>	<b>(220,393.85)</b>	<b>0.00</b>
<b>Net Direct Costs</b>	<b>10,337,550</b>	<b>10,429,216.25</b>	<b>0.00</b>	<b>941,620.00</b>	<b>1,033,286.25</b>	<b>1,033,286.25</b>	<b>0.00</b>
<b>Total Indirect Income/Expenditure</b>	<b>3,313,090</b>	<b>3,945,970.71</b>	<b>0.00</b>	<b>0.00</b>	<b>632,880.71</b>	<b>0.00</b>	<b>632,880.71</b>
<b>Total for Operations and Delivery</b>	<b>13,650,640</b>	<b>14,375,186.96</b>	<b>0.00</b>	<b>941,620.00</b>	<b>1,666,166.96</b>	<b>1,033,286.25</b>	<b>632,880.71</b>

## APPENDIX C

**Department - Operations and Delivery**

	(a)	(b)	(c)	(d)	(e)
<b>Analysis by Section/Function</b>	<b>2021/22 Budget</b>	<b>2021/22 Actual</b>	<b>2021/22 Reserves Adjustment</b>	<b>2021/22 C/fwd requests</b>	<b>2021/22 Variance after Reserves Adj and C/fwds</b>
	£	£	£	£	£
<b>CD Operations and Delivery Management and Administration</b>	(43,690)	0.00	0.00	0.00	43,690.00
<b>Building and Public Realm Management and Administration</b>	0	0.00	0.00	0.00	0.00
<b>Building and Surveyors</b>	(549,210)	30,187.17	0.00	0.00	579,397.17
<b>Engineering</b>	3,094,730	3,062,234.49	0.00	50,000.00	17,504.49
<b>Public Realm</b>	3,417,290	4,153,008.38	0.00	175,210.00	910,928.38
<b>Waste Management</b>	4,849,160	4,788,016.60	0.00	139,460.00	78,316.60
<b>Assets</b>	360,930	158,646.79	0.00	87,930.00	(114,353.21)
<b>Housing and Environment Management and Administration</b>	3,750	0.00	0.00	0.00	(3,750.00)
<b>Housing and Homelessness</b>	1,328,340	1,186,429.19	0.00	262,950.00	121,039.19
<b>Environment Health Services</b>	1,189,340	996,664.34	0.00	226,070.00	33,394.34
<b>Total for Operations and Delivery</b>	<b>13,650,640</b>	<b>14,375,186.96</b>	<b>0.00</b>	<b>941,620.00</b>	<b>1,666,166.96</b>

**Analysis of the Variance in column (e) by Direct and Indirect**

(f)	(g)
<b>Direct Variance</b>	<b>Indirect Variance</b>
£	£
35,675.14	8,014.86
10,276.53	(10,276.53)
41,311.65	538,085.52
(8,402.55)	25,907.04
832,543.94	78,384.44
(30,260.24)	108,576.84
134,555.14	(248,908.35)
(2,977.94)	(772.06)
12,409.01	108,630.18
8,155.57	25,238.77
<b>1,033,286.25</b>	<b>632,880.71</b>

## APPENDIX C

*Analysis of the Variance in column (e) by Direct and Indirect*

## General Fund Position at the end of March 2022

### Department - Place and Economy

	(a)	(b)	(c)	(d)	(e)	(f)	(g)
<u>Analysis by Type of Spend</u>	2021/22 Budget	2021/22 Actual	2021/22 Reserves Adjustment	2021/22 C/fwd requests	2021/22 Variance after Reserves Adj and C/fws	Direct Variance	Indirect Variance
	£	£	£	£	£	£	£
<b>Direct Expenditure</b>							
Employee Expenses	5,511,840	5,327,891.52	0.00	0.00	(183,948.48)	(183,948.48)	0.00
Premises Related Expenditure	1,315,220	1,393,241.69	0.00	6,340.00	84,361.69	84,361.69	0.00
Transport Related Expenditure	45,210	23,437.66	0.00	7,080.00	(14,692.34)	(14,692.34)	0.00
Supplies & Services	10,854,850	4,783,387.58	0.00	6,449,040.00	377,577.58	377,577.58	0.00
Third Party Payments	45,870	56,337.12	0.00	0.00	10,467.12	10,467.12	0.00
<b>Total Direct Expenditure</b>	<b>17,772,990</b>	<b>11,584,295.57</b>	<b>0.00</b>	<b>6,462,460.00</b>	<b>273,765.57</b>	<b>273,765.57</b>	<b>0.00</b>
<b>Direct Income</b>							
Government Grants	(1,172,640)	(1,426,033.25)	0.00	6,130.00	(247,263.25)	(247,263.25)	0.00
Other Grants, Reimbursements and Contributions	(779,430)	(1,163,442.71)	0.00	(74,540.00)	(458,552.71)	(458,552.71)	0.00
Sales, Fees and Charges	(5,032,880)	(4,521,727.47)	0.00	0.00	511,152.53	511,152.53	0.00
Rents Receivable	(411,230)	(411,090.24)	0.00	0.00	139.76	139.76	0.00
<b>Total Direct Income</b>	<b>(7,396,180)</b>	<b>(7,522,293.67)</b>	<b>0.00</b>	<b>(68,410.00)</b>	<b>(194,523.67)</b>	<b>(194,523.67)</b>	<b>0.00</b>
<b>Net Direct Costs</b>	<b>10,376,810</b>	<b>4,062,001.90</b>	<b>0.00</b>	<b>6,394,050.00</b>	<b>79,241.90</b>	<b>79,241.90</b>	<b>0.00</b>
<b>Total Indirect Income/Expenditure</b>	<b>3,154,570</b>	<b>4,353,377.61</b>	<b>0.00</b>	<b>0.00</b>	<b>1,198,807.61</b>	<b>0.00</b>	<b>1,198,807.61</b>
<b>Total for Place and Economy</b>	<b>13,531,380</b>	<b>8,415,379.51</b>	<b>0.00</b>	<b>6,394,050.00</b>	<b>1,278,049.51</b>	<b>79,241.90</b>	<b>1,198,807.61</b>

## Department - Place and Economy

	(a)	(b)	(c)	(d)	(e)
<u>Analysis by Section/Function</u>	2021/22 Budget	2021/22 Actual	2021/22 Reserves Adjustment	2021/22 C/fwd requests	2021/22 Variance after Reserves Adj and C/fwds
	£	£	£	£	£
Place and Economy Management and Administration	626,250	14,345.11	0.00	615,010.00	3,105.11
Planning Management and Administration	0	0.00	0.00	0.00	(0.00)
Development	1,335,240	1,059,862.02	0.00	364,650.00	89,272.02
Enforcement	459,290	379,089.17	0.00	85,220.00	5,019.17
Building Control	222,020	249,469.91	0.00	0.00	27,449.91
Economic Growth and Leisure Management and Administration	0	0.00	0.00	0.00	0.00
Economic Growth	3,463,510	1,021,077.85	0.00	2,572,390.00	129,957.85
Sport, Leisure, Tourism, Heritage and Culture	4,000,020	5,034,856.28	0.00	32,760.00	1,067,596.28
Local Plan and Place Shaping Management and Administration	0	0.00	0.00	0.00	0.00
Strategic Planning	1,055,590	768,464.17	0.00	245,960.00	(41,165.83)
Place	2,369,460	(111,785.00)	0.00	2,478,060.00	(3,185.00)
<b>Total for Place and Economy</b>	<b>13,531,380</b>	<b>8,415,379.51</b>	<b>0.00</b>	<b>6,394,050.00</b>	<b>1,278,049.51</b>

## APPENDIX C

Analysis of the Variance in column (e) by Direct and Indirect

(f)	(g)
Direct Variance	Indirect Variance
£	£
(50,351.62)	53,456.73
6,807.72	(6,807.72)
(244,160.63)	333,432.65
23,081.77	(18,062.60)
62,665.22	(35,215.31)
5,464.23	(5,464.23)
31,483.22	98,474.63
248,596.92	818,999.36
15,105.73	(15,105.73)
(18,445.66)	(22,720.17)
(1,005.00)	(2,180.00)
<b>79,241.90</b>	<b>1,198,807.61</b>

## General Fund Capital Outturn 2021/22

	2021/22 Approved Budget	2021/22 Actual Expenditure	2021/22 Variance Over/(Under)	2021/22 Carry Forward	2021/22 Variance
	£	£	£	£	£
<b>Expenditure</b>					
<b>Business and Economic Growth Portfolio</b>					
SME Growth Fund Capital Grants	43,250	-	(43,250)	43,250	-
Starlings and Milton Road Redevelopment	1,257,510	94,805	(1,162,705)	1,162,700	(5)
	<b>1,300,760</b>	<b>94,805</b>	<b>(1,205,955)</b>	<b>1,205,950</b>	<b>(5)</b>
<b>Corporate Finance and Governance Portfolio</b>					
Information and Communications Technology Core Infrastructure	129,140	128,119	(1,021)	-	(1,021)
Agresso e-procurement	84,000	-	(84,000)	84,000	-
Enhanced Equipment replacement - Printing and Scanning	6,210	-	(6,210)	6,210	-
Office Rationalisation	78,510	77,242	(1,268)	-	(1,268)
Treadwheel Crane	186,790	157,402	(29,388)	29,390	2
Carnarvon House Demolition	80,000	-	(80,000)	80,000	-
	<b>564,650</b>	<b>362,763</b>	<b>(201,887)</b>	<b>199,600</b>	<b>(2,287)</b>
<b>Environment and Public Space Portfolio</b>					
Cranleigh Close, Clacton, landscaping works	640	652	12	-	12
Environmental Health Database Migration	5,250	-	(5,250)	5,250	-
Laying Out Cemetery	150,250	9,007	(141,243)	141,240	(3)
Bath House Meadow Security Measures	5,570	-	(5,570)	5,570	-
Clacton Multi-Storey car park repairs	136,840	136,839	(1)	-	(1)
Public Convenience Works	40,000	-	(40,000)	40,000	-
Works at Halstead Road Play Area, Kirby	5,150	-	(5,150)	5,150	-
Weeley Crematorium Works	1,539,140	-	(1,539,140)	1,539,140	-
Purchase of Hot Wash Street Cleaner	35,000	35,000	-	-	-
	<b>1,917,840</b>	<b>181,498</b>	<b>(1,736,342)</b>	<b>1,736,350</b>	<b>8</b>

## General Fund Capital Outturn 2021/22

	2021/22 Approved Budget	2021/22 Actual Expenditure	2021/22 Variance Over/(Under)	2021/22 Carry Forward	2021/22 Variance
	£	£	£	£	£
<b><i>Housing Portfolio</i></b>					
Careline - Replacement Telephone System	14,240	-	(14,240)	14,240	-
Replacement Scan Stations	12,000	-	(12,000)	12,000	-
Housing in Jaywick	404,730	-	(404,730)	404,730	-
Private Sector Renewal Grants/Financial Assistance Loans	287,170	-	(287,170)	287,170	-
Disabled Facilities Grants	7,838,950	505,879	(7,333,071)	7,333,070	(1)
Financial Assistance Grants	160,120	160,116	(4)	-	(4)
Private Sector Leasing	75,660	-	(75,660)	75,660	-
Green Homes Grant	13,000	13,000	-	-	-
Empty Homes funding	152,220	-	(152,220)	152,220	-
	<b>8,958,090</b>	<b>678,995</b>	<b>(8,279,095)</b>	<b>8,279,090</b>	<b>(5)</b>
<b><i>Leisure and Tourism Portfolio</i></b>					
CLC - Spa and Wetside Re-development	592,230	636,190	43,960	-	43,960
Walton Leisure Centre - Replacement Boilers	44,180	44,176	(4)	-	(4)
CLC - Replacement of All Weather Pitch	668,750	1,020	(667,730)	667,730	-
Clacton Skate Park Improvement Scheme	250,000	-	(250,000)	250,000	-
CLC - Pool Cameras	36,510	-	(36,510)	36,510	-
New Beach Huts	64,600	-	(64,600)	64,600	-
Clacton/Holland Cliff Stabilisation	2,110,960	2,308,753	197,793	-	197,793
	<b>3,767,230</b>	<b>2,990,139</b>	<b>(777,091)</b>	<b>1,018,840</b>	<b>241,749</b>
<b>Total Approved General Fund Capital Programme</b>	<b>16,508,570</b>	<b>4,308,200</b>	<b>(12,200,370)</b>	<b>12,439,830</b>	<b>239,460</b>

## General Fund Capital Outturn 2021/22

	2021/22 Approved Budget	2021/22 Actual Expenditure	2021/22 Variance Over/(Under)	2021/22 Carry Forward	2021/22 Variance
	£	£	£	£	£
<b>Financing</b>					
<b><i>Specific Financing</i></b>					
External Contributions	(852,090)	(141,114)	710,976	(710,980)	(4)
Section 106	(5,790)	(640)	5,150	(5,150)	0
Government Grant re Coast Protection	(360,020)	(451,062)	(91,042)	-	(91,042)
Governments Grants - Other	(165,220)	(13,000)	152,220	(152,220)	0
Disabled Facilities Grant	(7,556,840)	(665,995)	6,890,845	(6,890,840)	5
	<u>(8,939,960)</u>	<u>(1,271,811)</u>	<u>7,668,149</u>	<u>(7,759,190)</u>	<u>(91,041)</u>
<b><i>General Financing</i></b>					
Capital Receipts	(815,060)	-	815,060	(815,060)	0
Direct Revenue Contributions	(2,243,220)	(222,010)	2,021,210	(2,170,910)	(149,700)
Capital Commitments Reserve	(2,929,640)	(1,270,203)	1,659,437	(1,658,160)	1,277
Leisure Capital Project Reserve	(80,690)	(44,176)	36,514	(36,510)	4
Beach Recharge Reserve	(1,500,000)	(1,500,000)	0	-	0
	<u>(7,568,610)</u>	<u>(3,036,389)</u>	<u>4,532,221</u>	<u>(4,680,640)</u>	<u>(148,419)</u>
<b>Total Funding of Approved General Fund Capital Programme</b>	<b>(16,508,570)</b>	<b>(4,308,200)</b>	<b>12,200,370</b>	<b>(12,439,830)</b>	<b>(239,460)</b>

## General Fund Reserves as at 31 March 2022

Contributions from/to Reserves - Actual Position for the Year				
	Balance 31 March 2021	Contribution from Reserves 2021/22	Contribution to Reserves 2021/22	Balance 31 March 2022
	£	£	£	£
<b>Earmarked Reserves</b>				
Revenue Commitments Reserve	16,738,132	(16,427,132)	14,434,325	14,745,325
Capital Commitments Reserve	3,129,340	(3,117,720)	3,865,590	3,877,210
Forecast Risk Fund	3,753,240	(1,048,630)	500,000	3,204,610
Asset Refurbishment / Replacement Reserve	1,269,288	0	0	1,269,288
Beach Recharge Reserve	1,500,000	(1,500,000)	0	0
Benefit Reserve	999,790	0	0	999,790
Building for the Future Reserve	1,238,810	(270,040)	685,470	1,654,240
Business Rate Resilience Reserve	8,225,822	(6,044,730)	2,817,000	4,998,092
Commutated Sums Reserve	426,492	(20,000)	100,210	506,702
Crematorium Reserve	154,252	0	0	154,252
Election Reserve	30,000	0	30,000	60,000
Haven Gateway Partnership Reserve	75,000	0	0	75,000
Leisure Capital Projects Reserve	82,000	(80,690)	50,000	51,310
Planning Inquiries and Enforcement Reserve	79,000	(20,000)	0	59,000
Section 106 Agreements Reserve	1,603,021	(71,138)	884,528	2,416,411
	<b>39,304,187</b>	<b>(28,600,080)</b>	<b>23,367,123</b>	<b>34,071,230</b>
<b>Uncommitted Reserve</b>	4,000,000	0	0	4,000,000
<b>Total Reserves</b>	<b>43,304,187</b>	<b>(28,600,080)</b>	<b>23,367,123</b>	<b>38,071,230</b>

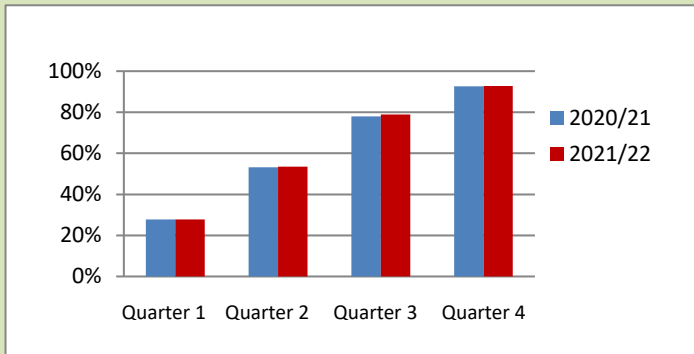
Contributions from/to Reserves - Summary of Actual Position Compared to the Budget			
	2021/22 Budget	2021/22 Actual	Variance
	£	£	£
<b>Earmarked Reserves</b>			
Contributions from	(28,600,070)	(28,600,080)	(10)
Contributions to	4,886,960	23,367,123	18,480,163
<b>Total</b>	<b>(23,713,110)</b>	<b>(5,232,957)</b>	<b>18,480,153</b>
<b>Uncommitted Reserve</b>			
Contributions from	0	0	0
Contributions to	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Reserves</b>	<b>(23,713,110)</b>	<b>(5,232,957)</b>	<b>18,480,153</b>



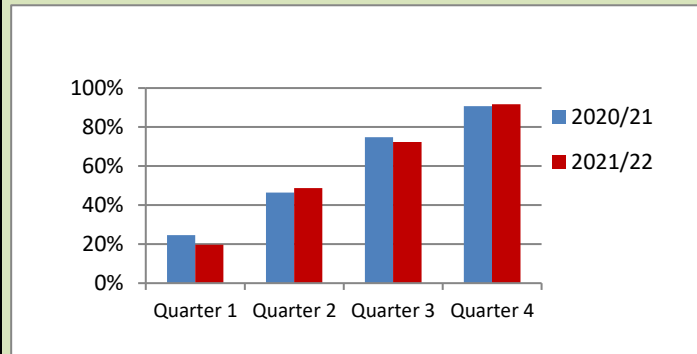
## Collection Performance : Position at the end of March 2022

The collection performance against Council tax, Business Rates, Housing Rents and General Debt collection are set out below.

### Council Tax (against annual amounts)

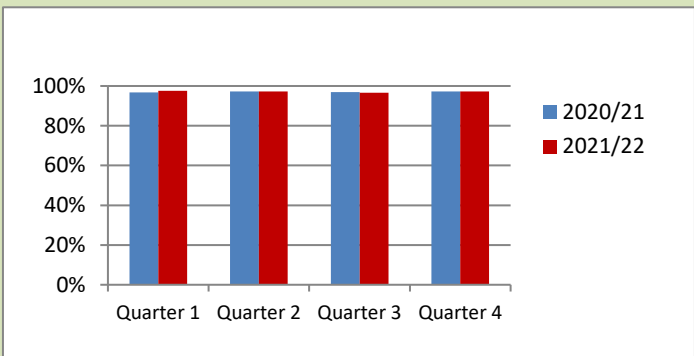


### Business Rates (against annual amounts)

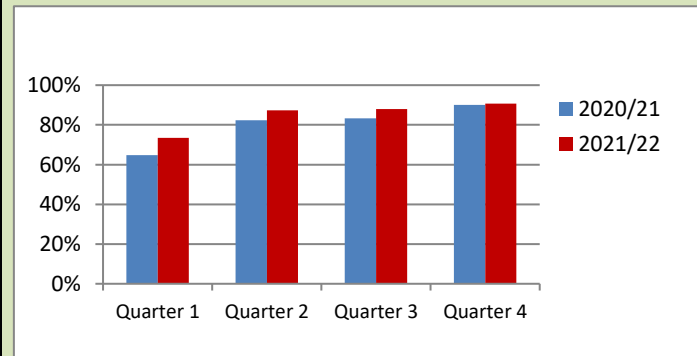


	2020/21	2021/22		2020/21	2021/22
Quarter 1	27.79%	27.82%	Quarter 1	24.55%	19.64%
Quarter 2	53.20%	53.45%	Quarter 2	46.37%	48.69%
Quarter 3	77.96%	78.88%	Quarter 3	74.79%	72.33%
Quarter 4	92.66%	92.81%	Quarter 4	90.66%	91.67%

### Housing Rents



### General Debt



	2020/21	2021/22		2020/21	2021/22
Quarter 1	96.78%	97.50%	Quarter 1	64.75%	73.40%
Quarter 2	97.17%	97.25%	Quarter 2	82.35%	87.38%
Quarter 3	96.95%	96.58%	Quarter 3	83.30%	87.94%
Quarter 4	97.30%	97.20%	Quarter 4	90.00%	90.73%

## **Income from S106 Agreements: Outturn Position at the end March 2022**

Information in respect of S106 income has been split across two areas in the table below - Where money has been formally allocated / being spent and where money remains unallocated / uncommitted.

The information below relates to only S106 amounts applicable to TDC.

### **ALLOCATED / BEING SPENT**

Scheme	Amount Spent / Committed to be Spent
	£000
GF Revenue Schemes	6
GF Capital Schemes	228
HRA Capital Schemes	774
<b>TOTAL</b>	<b>1,008</b>

### **UNALLOCATED / UNCOMMITTED TO DATE**

Permitted Use as per S106 Agreement	Amount Held / 'Spend by' Date			
	Less than 1 year	1 to 2 years	2 to 4 years	4 years +
	£000	£000	£000	£000
Regeneration Programme and Other Initiatives	-	-	-	2
Affordable Housing	-	-	-	1,283
Town Centre Improvements	-	22	-	22
Cycle Facilities	-	-	22	-
Conservation and Habitat Preservation	-	-	-	340
Open Space *	4	12	96	1,734
<b>TOTAL</b>	<b>4</b>	<b>34</b>	<b>118</b>	<b>3,381</b>

\* See the below 'spend by' dates for schemes ending in less than one year:  
 £2k by August 2022  
 £2k by February 2023

## Outturn Reporting - Housing Revenue Account (HRA) Position at the end of March 2022

<u>Analysis by Type of Spend</u>			
	2021/22 Budget	2021/22 Actual	2021/22 Variance
	£	£	£
<b>Direct Expenditure</b>			
Employee Expenses	1,208,340	1,130,145.82	(78,194.18)
Premises Related Expenditure	3,656,410	3,837,663.05	181,253.05
Transport Related Expenditure	23,870	18,014.31	(5,855.69)
Supplies & Services	449,660	471,964.12	22,304.12
Third Party Payments	1,030	500.00	(530.00)
Transfer Payments	17,000	19,067.78	2,067.78
Interest Payments	1,322,220	1,322,216.61	(3.39)
<b>Total Direct Expenditure</b>	<b>6,678,530</b>	<b>6,799,571.69</b>	<b>121,041.69</b>
<b>Direct Income</b>			
Other Grants, Reimbursements and Contributions	(8,440)	(7,699.64)	740.36
Sales, Fees and Charges	(572,790)	(508,690.54)	64,099.46
Rents Receivable	(13,101,800)	(13,048,694.33)	53,105.67
Interest Receivable	(13,350)	(6,804.89)	6,545.11
<b>Total Direct Income</b>	<b>(13,696,380)</b>	<b>(13,571,889.40)</b>	<b>124,490.60</b>
<b>Net Direct Costs</b>	<b>(7,017,850)</b>	<b>(6,772,317.71)</b>	<b>245,532.29</b>
<b>Total Indirect Income/Expenditure</b>	<b>8,002,810</b>	<b>6,880,467.55</b>	<b>(1,122,342.45)</b>
<b>Net Contribution to/(from) Reserves</b>	<b>(984,960)</b>	<b>(108,149.84)</b>	<b>876,810.16</b>
<b>Total for HRA</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

## Housing Revenue Account Capital Outturn 2021/22

	2021/22 Approved Budget	2021/22 Actual Expenditure	2021/22 Over/(Under) Spending	2021/22 Slippage/ Completed	2021/22 Variance
	£	£	£	£	£
<b>Expenditure</b>					
Improvements, enhancement & adaptation of the Council's housing stock	2,877,200	2,576,707	(300,493)	259,020	(41,473)
Spendells House Project	600,000	149,361	(450,639)	450,640	1
IT Upgrade & Replacement	20,000	-	(20,000)	-	(20,000)
Disabled Adaptations	400,000	307,827	(92,173)	92,170	(3)
Cash Incentive Scheme	60,000	-	(60,000)	-	(60,000)
Jaywick Sands - New Build/Starter Homes	-	54,570	54,570	-	54,570
Jaywick Sands - Flexible Workspace Project	3,977,180	199,164	(3,778,016)	3,778,020	4
HRA - New Build & Acquisitions - To Be Allocated	958,620	-	(958,620)	956,270	(2,350)
HRA - Acquisitions - Council Dwellings	1,177,630	841,752	(335,878)	333,380	(2,498)
HRA - Acquisitions - Non-Dwellings	185,060	187,408	2,348	-	2,348
<b>Total Housing Revenue Account Capital Programme</b>	<b>10,255,690</b>	<b>4,316,789</b>	<b>(5,938,901)</b>	<b>5,869,500</b>	<b>(69,401)</b>
<b>Financing</b>					
Major Repairs Reserve	(3,957,200)	(3,088,465)	868,735	(801,830)	66,905
Direct Revenue Contributions	(1,143,680)	(187,410)	956,270	(956,270)	-
Section 106	(1,110,030)	(774,150)	335,880	(333,380)	2,500
Capital Receipts	(67,600)	(67,600)	-	-	-
External Contributions	(1,972,000)	(199,164)	1,772,836	(1,772,840)	(4)
ECC Contributions	(2,005,180)	-	2,005,180	(2,005,180)	-
<b>Total Funding of Approved HRA Capital Programme</b>	<b>(10,255,690)</b>	<b>(4,316,789)</b>	<b>5,938,901</b>	<b>(5,869,500)</b>	<b>69,401</b>

## Housing Revenue Account Reserves as at 31 March 2022

### Contributions from/to Reserves - Actual Position for the Year

	Balance 31 March 2021	Contribution from Reserves 2021/22	Contribution to Reserves 2021/22	Balance 31 March 2022
	£	£	£	£
<b>HRA Reserves</b>				
HRA General Balance	4,447,281	(201,559)	0	4,245,722
HRA Commitments	862,854	(862,854)	956,264	956,264
Major Repairs Reserve	5,448,402	(3,088,465)	3,176,410	5,536,347
<b>Total Reserves</b>	<b>10,758,537</b>	<b>(4,152,878)</b>	<b>4,132,674</b>	<b>10,738,333</b>

### Contributions from/to Reserves - Summary of Actual Position Compared to the Budget

	2021/22 Budget	2021/22 Actual	Variance
	£	£	£
<b>HRA General Balance</b>			
<b>General Outturn for the Year</b>			
Contributions from	(122,400)	(201,559)	(79,159)
Contributions to	0	0	0
<b>Total</b>	<b>(122,400)</b>	<b>(201,559)</b>	<b>(79,159)</b>
<b>HRA Commitments</b>			
Contributions from	(862,560)	(862,854)	(294)
Contributions to	0	956,264	956,264
<b>Total</b>	<b>(862,560)</b>	<b>93,410</b>	<b>955,970</b>
<b>Major Repairs Reserve</b>			
Contributions from	(3,957,200)	(3,088,465)	868,735
Contributions to	3,176,410	3,176,410	0
<b>Total</b>	<b>(780,790)</b>	<b>87,945</b>	<b>868,735</b>
<b>Total Reserves</b>	<b>(1,765,750)</b>	<b>(20,204)</b>	<b>1,745,546</b>

## General Fund Revenue Carry Forward Requests

Service	Account	Cost Centre	Requested C/fwd Amount (£)
<b>Chief Executive, Finance, IT, Governance and Partnerships</b>			
<i>Finance</i>	Computer - Application Software	Accountancy Service Unit	24,740
<i>Finance</i>	Computer - Application Software	Procurement	13,950
<i>Finance</i>	Contract Payment	Procurement	37,790
<b>Total for Finance</b>			<b>76,480</b>
<i>Finance - Other Corporate Costs</i>	Project Expenses	Corporate Investment Plan	962,680
<i>Finance - Other Corporate Costs</i>	Project Expenses	Enforcement Activities	227,440
<i>Finance - Other Corporate Costs</i>	Project Expenses	Garden Communities Project	1,300,000
<i>Finance - Other Corporate Costs</i>	Building Repairs	Climate Emergency Initiatives	78,400
<i>Finance - Other Corporate Costs</i>	Consultancy Fees	Climate Emergency Initiatives	47,420
<i>Finance - Other Corporate Costs</i>	Energy Performance Certificate Costs	Climate Emergency Initiatives	35,860
<i>Finance - Other Corporate Costs</i>	Fin Strat Employee Budget Allowances	Other Corporate Costs	417,170
<i>Finance - Other Corporate Costs</i>	Corporate Financial Strategy Allowances	Other Corporate Costs	100,000
<i>Finance - Other Corporate Costs</i>	Member Small Grants	Member Small Grants Scheme	48,000
<i>Finance - Other Corporate Costs</i>	Project Expenses	Back to Business	425,820
<i>Finance - Other Corporate Costs</i>	Contingency	Contingency	322,010
<b>Total for Finance - Other Corporate Costs</b>			<b>3,964,800</b>

<b>Service</b>	<b>Account</b>	<b>Cost Centre</b>	<b>Requested C/fwd Amount (£)</b>
<i>Revenues and Benefits</i>	Council Tax Hardship Payments	Hardship Fund	425,010
<b>Total for Revenues and Benefits</b>			<b>425,010</b>
<i>IT, Emergency Planning and Business Continuity</i>	Project Expenses	IT Resilience and Cyber Security	187,030
<i>IT, Emergency Planning and Business Continuity</i>	Hired Services - IT	IT Direct Service Costs	3,150
<i>IT, Emergency Planning and Business Continuity</i>	Project Expenses	Emergency Planning	5,000
<b>Total for IT, Emergency Planning and Business Continuity</b>			<b>195,180</b>
<i>Legal</i>	Salaries	Governance and Legal Services Service Unit	19,330
<i>Legal</i>	Salaries - National Insurance	Governance and Legal Services Service Unit	1,880
<i>Legal</i>	Salaries - Pension	Governance and Legal Services Service Unit	3,850
<i>Legal</i>	External Legal Advice	Governance and Legal Services Service Unit	20,000
<b>Total for Legal</b>			<b>45,060</b>
<i>Democratic Services</i>	Salaries	Leadership Support Service Unit	3,210
<i>Democratic Services</i>	Salaries - National Insurance	Leadership Support Service Unit	320
<i>Democratic Services</i>	Salaries - Pension	Leadership Support Service Unit	640
<i>Democratic Services</i>	Equipment & Tools	Members - Other Costs	114,000
<b>Total for Democratic Services</b>			<b>118,170</b>

<b>Service</b>	<b>Account</b>	<b>Cost Centre</b>	<b>Requested C/fwd Amount (£)</b>
<i>HR and OD</i>	Salaries	People, Performance and Projects Service Unit	17,600
<i>HR and OD</i>	Salaries - National Insurance	People, Performance and Projects Service Unit	1,420
<i>HR and OD</i>	Salaries - Pension	People, Performance and Projects Service Unit	3,920
<i>HR and OD</i>	Training - Courses	Qualification and Other Training	40,580
<i>HR and OD</i>	Co-Investment Costs - App Levy	Qualification and Other Training	5,050
<i>HR and OD</i>	Advertising - Recruitment	HR Direct Service Costs	43,240
<i>HR and OD</i>	Removal Costs - Relocation	HR Direct Service Costs	10,550
<i>HR and OD</i>	Training - Workforce Development Courses	HR Direct Service Costs	11,090
<i>HR and OD</i>	Training - New Programme Development Courses	HR Direct Service Costs	9,860
<i>HR and OD</i>	Training - Management Development Courses	HR Direct Service Costs	23,590
<i>HR and OD</i>	Training - e-Learning	HR Direct Service Costs	6,140
<i>HR and OD</i>	Training - Equality & Diversity	HR Direct Service Costs	7,880
<i>HR and OD</i>	Salaries	Career Track	6,450
<i>HR and OD</i>	Salaries - National Insurance	Career Track	490
<i>HR and OD</i>	Salaries - Pension	Career Track	1,710
<i>HR and OD</i>	Grants	Career Track	18,000
<i>HR and OD</i>	Project Expenses	Career Track	3,150
<i>HR and OD</i>	Project Expenses	Kickstart Initiative	10,500
<b>Total for HR and OD</b>			<b>221,220</b>



<b>Service</b>	<b>Account</b>	<b>Cost Centre</b>	<b>Requested C/fwd Amount (£)</b>
<i>Community Partnerships</i>	Materials & Consumables	Wellbeing Hub and other Health Partner Schemes	16,120
<i>Community Partnerships</i>	Consultancy Fees	Wellbeing Hub and other Health Partner Schemes	15,540
<i>Community Partnerships</i>	Hired Services - Payments to Contractors	Wellbeing Hub and other Health Partner Schemes	30,450
<i>Community Partnerships</i>	Project Expenses	Wellbeing Hub and other Health Partner Schemes	55,400
<i>Community Partnerships</i>	Miscellaneous Expenses	Wellbeing Hub and other Health Partner Schemes	13,400
<i>Community Partnerships</i>	Contingency	Wellbeing Hub and other Health Partner Schemes	22,500
<i>Community Partnerships</i>	Miscellaneous Expenses	Essex Family Needs Project	16,050
<i>Community Partnerships</i>	Project Expenses	Community Safety Projects	35,330
<i>Community Partnerships</i>	Project Expenses	Health Partner Initiatives	365,000
<i>Community Partnerships</i>	Grants	Community Safety	20,510
Total for Community Partnerships			590,300
<b>Total for Chief Executive, Finance, IT, Governance and Partnerships</b>			<b>5,636,220</b>
<b>Operations and Delivery</b>			
<i>Engineering</i>	Project Expenses	Highways TDC - Highway Rangers	50,000
Total for Engineering			50,000
<i>Public Realm</i>	Plant purchases	Transport	34,760
<i>Public Realm</i>	Building Repairs	Crematorium	14,900

## APPENDIX K(i)

<b>Service</b>	<b>Account</b>	<b>Cost Centre</b>	<b>Requested C/fwd Amount (£)</b>
<i>Public Realm</i>	Project Expenses	Nature Conservation	22,690
<i>Public Realm</i>	Playground Maintenance	Playgrounds	2,000
<i>Public Realm</i>	Building Repairs	Shelters - General	19,330
<i>Public Realm</i>	Surface Maintenance	Car Parks - Off St	7,950
<i>Public Realm</i>	Project Expenses	Car Parks - Off St	40,000
<i>Public Realm</i>	Car Parking - Fees And Charges	Car Parks - Off St	30,000
<i>Public Realm</i>	Income from External Accounts	Horticultural Services	3,580
<b>Total for Public Realm</b>			<b>175,210</b>
<i>Waste Management</i>	Salaries	Recycling & Waste Collection	19,280
<i>Waste Management</i>	Salaries - National Insurance	Recycling & Waste Collection	1,930
<i>Waste Management</i>	Salaries - Pension	Recycling & Waste Collection	3,860
<i>Waste Management</i>	Advertising	Weekly Collection Grant	3,180
<i>Waste Management</i>	Miscellaneous Expenses	Weekly Collection Grant	4,360
<i>Waste Management</i>	Hired Services - IT	Weekly Collection Grant	3,300
<i>Waste Management</i>	Materials & Consumables	Recycling Rewards Scheme	12,170
<i>Waste Management</i>	Printing & Stationery	Recycling Rewards Scheme	2,090
<i>Waste Management</i>	Hired Services - Payments to Contractors	Recycling Rewards Scheme	5,000
<i>Waste Management</i>	Advertising and Promotion	Recycling Rewards Scheme	360
<i>Waste Management</i>	Project Expenses	Recycling Rewards Scheme	21,750

<b>Service</b>	<b>Account</b>	<b>Cost Centre</b>	<b>Requested C/fwd Amount (£)</b>
<i>Waste Management</i>	Miscellaneous Expenses	Recycling Rewards Scheme	1,000
<i>Waste Management</i>	Project Expenses	Garden Waste Collection Service	61,180
<b>Total for Waste Management</b>			<b>139,460</b>
<i>Assets</i>	Agency Staff	Property Services Management Service Unit	66,410
<i>Assets</i>	Legal & Professional Expenses	Emerging Property Projects	15,000
<i>Assets</i>	Consultancy Fees	Emerging Property Projects	12,540
<i>Assets</i>	Government Grants - Current Year	Martello Tower Repair Works	(6,020)
<b>Total for Assets</b>			<b>87,930</b>
<i>Housing and Homelessness</i>	Salaries	Private Sector Housing MH Support Pilot	183,560
<i>Housing and Homelessness</i>	Grants	Home Improvement Agency	29,980
<i>Housing and Homelessness</i>	Purchase of Research Data	Private Sector Innovation & Enforcement Grant	49,410
<b>Total for Housing and Homelessness</b>			<b>262,950</b>
<i>Environment Health Services</i>	Project Expenses	Fast Food Initiative	51,740
<i>Environment Health Services</i>	Project Expenses	Public Health - Improvement Projects	117,080
<i>Environment Health Services</i>	Project Expenses	Public Health - Local Delivery Pilots	33,930
<b>Total for Environment Health Services</b>			<b>202,750</b>
<b>Total for Operations and Delivery</b>			<b>918,300</b>

Service	Account	Cost Centre	Requested C/fwd Amount (£)
<b>Place and Economy</b>			
<i>Place and Economy Management and Administration</i>	Hired Services - Payments to Contractors	Community Housing Trust Grant	615,010
<b>Total for Place and Economy Management and Administration</b>			<b>615,010</b>
<i>Sport, Leisure, Tourism, Heritage and Culture</i>	Premises Leasing Costs	Tourism Publicity Marketing Promotion	2,760
<i>Sport, Leisure, Tourism, Heritage and Culture</i>	Project Expenses	Dovercourt Swimming Pool & All Weather Facilities	7,500
<i>Sport, Leisure, Tourism, Heritage and Culture</i>	Project Expenses	Frinton & Walton Swimming Pool	7,500
<i>Sport, Leisure, Tourism, Heritage and Culture</i>	Project Expenses	Leisure Centre Clacton	15,000
<b>Total for Sport, Leisure, Tourism, Heritage and Culture</b>			<b>32,760</b>
<i>Development</i>	Consultancy Fees	Development Control - Chargeable Account	19,540
<i>Development</i>	Projects and Initiatives Supported by 20% Fee Increase	Development Control - Chargeable Account	345,110
<b>Total for Development</b>			<b>364,650</b>
<i>Enforcement</i>	Miscellaneous Expenses	Planning and Enforcement	85,220
<b>Total for Enforcement</b>			<b>85,220</b>
<i>Economic Growth</i>	Car/Cycle Allowances - Officers	Regeneration Service Unit	7,080
<i>Economic Growth</i>	Printing & Stationery	Regeneration Service Unit	2,470
<i>Economic Growth</i>	Energy Costs - Electricity	Public Halls-Jaywick Community Centre	3,580
<i>Economic Growth</i>	Subscriptions Paid	Enabling Fund	8,460

<b>Service</b>	<b>Account</b>	<b>Cost Centre</b>	<b>Requested C/fwd Amount (£)</b>
<i>Economic Growth</i>	Project Expenses	Seed Funding for Local Events	12,500
<i>Economic Growth</i>	Project Expenses	Rural and Urban Infrastructure Fund	1,184,310
<i>Economic Growth</i>	Grants to Voluntary Organisations	Tendring Community Fund	356,000
<i>Economic Growth</i>	Grants	SME Growth Fund	51,780
<i>Economic Growth</i>	Computer - Application Software	Business Investment and Growth	1,090
<i>Economic Growth</i>	Grants	Business Investment and Growth	36,410
<i>Economic Growth</i>	Contributions to Other Public Organisations	Business Investment and Growth	347,980
<i>Economic Growth</i>	Advertising	Business Investment and Growth	4,850
<i>Economic Growth</i>	Project Expenses	Business Investment and Growth	349,570
<i>Economic Growth</i>	Miscellaneous Expenses	Business Investment and Growth	6,970
<i>Economic Growth</i>	Miscellaneous Expenses	Jaywick Sands Team	2,850
<i>Economic Growth</i>	Project Expenses	Tendring 4 Growth Events	73,680
<i>Economic Growth</i>	Miscellaneous Expenses	Town Team Partners	17,500
<i>Economic Growth</i>	Government Grants - Non-Ringfenced	Town Team Partners	(17,500)
<i>Economic Growth</i>	Project Expenses	NEEB - Collaboration & Funding Agreement	16,370
<i>Economic Growth</i>	Government Grants - Current Year	NEEB - Collaboration & Funding Agreement	(16,370)
<i>Economic Growth</i>	Project Expenses	Creative and Cultural Strategy	100,000
<i>Economic Growth</i>	Project Expenses	Economic Strategy	22,810
<b>Total for Economic Growth</b>			<b>2,572,390</b>

## APPENDIX K(i)

<b>Service</b>	<b>Account</b>	<b>Cost Centre</b>	<b>Requested C/fwd Amount (£)</b>
<i>Strategic Planning</i>	Project Expenses	Planning Policy and Conservation	10,000
<i>Strategic Planning</i>	Local Development Frame Work/Local Plan	Planning Policy and Conservation	195,960
<i>Strategic Planning</i>	Government Grants - Non-Ringfenced	Planning Policy and Conservation	40,000
<b>Total for Strategic Planning</b>			<b>245,960</b>
<i>Place</i>	Project Expenses	Clacton Town Centre Projects	2,291,460
<i>Place</i>	Project Expenses	FHSF Business Case Expenses	186,600
<b>Total for Place</b>			<b>2,478,060</b>
<b>Total for Place and Economy</b>			<b>6,394,050</b>
			<b>12,948,570</b>

Service Area	Description	Amount Carried Forward from 2020/21	Government / External Grant Funding 2021/22	Total Available 2021/22	Spent / Committed 2021/22	Remaining Balance / Carry Forward into 2022/23	Comments
<b>COVID 19 GOVERNMENT / ECC FUNDING - POSITION AND CARRY FORWARDS</b>							
<b>Finance - Other Corporate Costs</b>	COVID 19 - General New Burdens (including Business Rates Administration Support)	1,252,920	1,023,210	2,276,130	1,425,620 <i>See separate detailed breakdown below</i>	850,510	This money can be retained by the Council rather than having to be returned to the Government. Further commitments against this carryforward will therefore be considered as part of the Quarter 1 Financial Performance Report 2022/23. However it is proposed to agree an amount of £59k to support the Summertime Plan in 2022/23 as part of this report given its timing.
<b>Finance, Revenues and Benefits</b>	COVID 19 - Track and Trace Support (excl. administration but including ECC Grant funding of £295,990)	482,990	577,000	1,059,990	598,500	461,490	Unspent balance to be repaid to Government / ECC in 2022/23.
<b>Finance - Other Corporate Costs</b>	COVID 19 - Business Grants - Mandatory	10,457,282	8,104,320	18,561,602	8,349,238	10,212,360	Unspent balance to be repaid to Government / ECC in 2022/23.
<b>Finance - Other Corporate Costs</b>	COVID 19 - Business Grants - Discretionary Schemes	3,737,900	81,170	3,819,070	3,781,743	37,330	Unspent balance to be repaid to Government / ECC in 2022/23.
<b>People, Performance and Projects</b>	COVID 19 - Community Champions	220,000	0	220,000	191,580	28,420	Unspent balance to be repaid to Government / ECC in 2022/23.
<b>Regeneration</b>	COVID 19 - ECC Business Adaptations Scheme	196,000	1,657,140	1,853,140	1,778,601	74,540	Unspent balance to be repaid to ECC in 2022/23.
<b>Finance - Other Corporate Costs</b>	COVID 19 - ECC Compliance and Enforcement	272,030	369,560	641,590	363,199	278,390	Approval has been obtained from ECC to enable £230k of this money to be applied to the cost of Community Ambassadors in 2022/23 and 2023/24. The balance of this funding is subject to being repaid to the Government if unspent at the end of June 2022.
<b>Finance - Other Corporate Costs</b>	COVID 19 - ECC Clinically Vulnerable	75,670	0	75,670	0	75,670	Unspent balance to be repaid to ECC in 2022/23.
<b>Housing and Environmental Health</b>	COVID 19 - ECC Night Time Economy	23,320	0	23,320	0	23,320	Unspent balance to be repaid to ECC in 2022/23.
<b>People, Performance and Projects</b>	COVID 19 - ECC Emergency Assistance	8,890	0	8,890	0	8,890	Unspent balance to be repaid to ECC in 2022/23.
<b>NET Carry Forward after taking into account the necessary 'technical' treatment of expenditure and income</b>						<b>1,076,640</b>	

<i>Detailed Breakdown of COVID 19 General New Burdens Grant highlighted above</i>	<b>Spent / Committed 2021/22</b>
<b><i>Agreed as part of a Previous Decision (although amount subject to change as part of finalising the Outturn for 2021/22)</i></b>	
Street Sweeping Additional Services (Including Bins)	62,000
Extension of 2 Street Ranger posts to the end of December 2021	12,550
Temporary Customer Support Assistant to respond to additional customer demand	19,200
Additional Communication Officer support - Social Media / Media Support	5,500
Summertime Plan - Communication Plan 2021	90,000
Caros Waiving of Rent	39,260
Treadwheel Crane Repair / Refurbishment	46,700
Leisure Facilities - loss of Income over and above Government's Sales Fees and Charges Compensation Scheme Grant	422,300
Building Security Pier Avenue / Town Hall	5,000
Business Grants Advertising	10,000
Additional Staff Capacity / Support	92,120
<b><i>Allocated as part of finalising the Outturn 2021/22</i></b>	
Council Tax Sharing Agreement reduction in income from ECC	190,180
Revenue and Benefits Reduced Income from Court Fees	272,120
Health & Safety - PPE	12,000
Opening High Streets Safely Grant Scheme - Unclaimable costs	21,690
New Committee Room - Interim Hire of Recording / Microphone System	13,670
Business Grants Balance - amounts that cannot be charged against the associated Government Grant	21,810
General additional Homelessness Costs	76,910
Additional Business Grants Advertising	12,610
	<b>1,425,620</b>